

MATERIAL TOPIC	2017	2018	2019	2020	2021	Context	GRI
ECONOMIC IMPACT							
Gross petroleum and natural gas sales: \$M	1,098,838	1,678,117	1,689,863	1,119,545	2,079,761		102-7
Canada	330,903	671,172	828,070	569,191	901,775		102-7
France	268,103	360,602	326,699	182,292	279,263		102-7
Netherlands	108,060	165,916	112,857	65,575	295,723		102-7
Germany	68,696	82,449	57,312	34,210	131,935		102-7
Ireland	153,330	205,150	104,274	58,446	214,425	2019: First full year of Corrib operatorship	102-7
Central & Eastern Europe	0	3,630	797	1,933	1,211		102-7
Australia	154,391	150,733	184,490	141,452	143,014		102-7
United States	15,355	38,465	75,364	66,446	112,415		102-7
Operating costs, excludes transportation, royalties and G&A: \$M	242,267	357,014	440,078	417,251	413,013		102-7
Canada	80,444	177,499	242,790	218,596	215,387		102-7
France	51,002	54,690	61,281	57,128	52,147		102-7
Netherlands	21,212	26,681	32,125	32,410	35,269		102-7
Germany	20,176	23,048	24,970	20,732	27,149		102-7
Ireland	17,596	15,366	12,431	15,232	14,889	2019: First full year of Corrib operatorship	102-7
Central & Eastern Europe	0	110	301	464	441	As per p 79 of 2021 Annual Report: CEE and Corp combined	102-7
Australia	50,139	53,199	49,810	54,581	50,748		102-7
United States	1,698	6,421	16,370	18,108	16,992		102-7
Employee wages and benefits: \$M	137,831	174,831	201,581	207,390	187,590	Permanent staff; does not include contractors	102-7
Canada	70,581	93,750	109,468	117,878	99,741	CBU and Corporate	102-7
France	22,904	23,733	22,103	21,165	20,149		102-7
Netherlands	14,492	15,080	15,049	16,623	15,815		102-7
Germany	5,851	6,846	5,929	5,368	4,824		102-7
Ireland	0	1,809	14,981	15,071	15,405	2019: First full year of Corrib operatorship	102-7
Central & Eastern Europe	991	1,171	1,638	1,116	1,137	CEE	102-7
Australia	17,715	26,016	23,950	20,304	24,036		102-7
United States	5,297	6,426	8,462	9,865	6,484		102-7
Dividends declared: \$M	311,397	388,111	427,311	90,067	-	Dividends were temporarily suspended in 2020; reinstated in 2022	102-7
Interest payments: \$M	57,313	72,759	81,377	75,077	73,075		102-7
Taxes paid: \$M	32,107	43,577	52,230	14,341	45,854		102-7
Canada	527	513	406	(71)	(1,522)		102-7
France	10,556	15,084	21,431	141	(9,120)		102-7
Netherlands	(3,331)	16,561	(3,961)	(3,774)	46,567		102-7
Germany	0	0	0	0	0		102-7
Ireland	0	0	0	0	0		102-7
Central & Eastern Europe	0	0	0	0	0		102-7
Australia – includes PRRT and corporate taxes	24,355	11,419	34,354	18,045	9,929		102-7
United States	0	0	0	0	0		102-7
Royalties paid: \$M	74,476	152,167	163,666	106,554	186,122		EC1SS
Canada	33,258	84,696	94,079	54,961	113,651		EC1SS
France	28,565	46,781	43,895	32,069	37,666		EC1SS
Netherlands	1,722	3,181	1,469	444	873		EC1SS
Germany	6,655	6,626	5,264	990	2,847		EC1SS
Ireland	0	0	0	0	0		EC1SS
Central & Eastern Europe	0	813	253	644	338	As per p 79 of 2021 Annual Report: CEE and Corp combined	EC1SS
Australia	0	0	0	0	0	See PRRT and taxes above	EC1SS
United States	4,276	10,070	18,706	17,446	30,747		EC1SS
Investment in our Communities (also see communities metrics): \$M	1,470	1,587	1,907	1,447	1,162		102-7
Canada	852	908	1,249	838	608	Includes corporate program costs	102-7
France	187	155	174	160	116		102-7
Netherlands	315	277	153	111	238		102-7
Germany	2	68	131	88	53		102-7
Ireland	0	70	104	118	124	2019: First full year of Corrib operatorship	102-7
Central & Eastern Europe	3	4	3	61	5		102-7
Australia	101	88	75	68	-		102-7
United States	10	17	18	2	18		102-7
Direct economic value distributed: \$M	856,861	1,190,046	1,368,150	912,127	906,816	Total: operating costs through community investment above	102-7
Economic value distributed in Canada	185,662	357,366	447,992	392,202	427,865		102-7
Economic value distributed in France	113,214	140,443	148,884	110,663	100,958		102-7
Economic value distributed in Netherlands	34,410	61,780	44,835	45,814	98,762		102-7
Economic value distributed in Germany	32,684	36,588	36,294	27,178	34,873		102-7
Economic value distributed in Ireland	17,596	17,245	27,516	30,421	30,418	2019: First full year of Corrib operatorship	102-7
Economic value distributed in CEE	994	2,098	2,195	2,285	1,921		102-7
Economic value distributed in Australia	92,310	90,722	108,189	92,998	84,713		102-7
Economic value distributed in US	6,975	22,934	43,556	45,421	54,241		102-7
Economic value distributed via dividends & Interest	368,710	460,870	508,688	165,144	73,075	Dividends were temporarily suspended in 2020; reinstated in 2022	102-7
ASSETS, DEBT & EQUITY							
Net land position: acres, developed and undeveloped	6,621,826	7,066,360	7,345,355	6,986,689	5,360,615		102-7
Common shares outstanding (basic): MM	122	153	156	159	162		102-7
Market capitalization: \$ billion	5.58	4.39	3.32	0.90	4.70	As of June 1 2022	102-7
Fund flows from operations: \$M	602,565	838,652	908,055	502,065	919,862		102-7
Fund flows from operations per basic share	5.00	5.96	5.87	3.18	5.71		102-7
Fund flows from operations per diluted share	4.92	5.89	5.82	3.18	5.58		102-7
Net earnings: \$M	62,258	271,650	32,799	(1,517,427)	1,148,696		102-7
Net earnings per basic share	0.52	1.93	0.21	(9.61)	7.13		102-7
Capital expenditures: \$M	320,449	518,214	523,164	367,202	374,796	E&D Capex	102-7
Acquisitions: \$M	27,637	1,759,425	38,472	25,810	130,965		102-7
Cash dividends per share	2.58	2.72	2.76	0.58	-	Dividends were temporarily suspended in 2020; reinstated in 2022	102-7
Dividends as % of fund flows from operations, gross	52%	46%	47%	18%	0%		102-7
Dividends as % of fund flows from operations, net	33%	40%	43%	16%	0%		102-7
Long term debt: \$M	1,270,330	1,796,207	1,924,665	1,933,848	1,651,569		102-7
Total shareholders' equity: \$M	1,542,886	2,817,251	2,453,305	925,402	2,066,145		102-7
Total assets: \$M	3,974,965	6,270,671	5,866,120	4,109,139	5,905,323		102-7
Total annual shareholder return	-14.6%	-32.6%	-17.6%	-70.5%	179.9%		102-7
ARO (asset retirement obligations) settled: \$M	9,334	15,765	19,442	14,278	28,525		102-7
OPERATIONS AND RESERVES							
Number of operations (operated business units)	7	8	8	8	8		102-7
Production – total: boe/d based on financial control	68,021	87,270	100,357	95,190	85,408		G4-9
Production – crude oil: bbls/d	27,721	39,182	47,902	43,421	38,143		G4-9
Production - NGLs: bbls/d	4,194	6,366	7,984	8,937	8,325		G4-9
Production – natural gas: mmcf/d	217	250	267	257	234		G4-9
Total proved + probable reserves, gross: mboe	298,490	488,145	501,233	466,603	481,007		OG1